

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part I: Instructions for questionnaire completion, file naming and saving, and submission.

### Part I: Instructions for questionnaire file naming and saving, completion, and submission.

From within your Word processor, please answer all questions in Part I (Instructions and Candidate Details) and Part II (Issue Questionnaire). This questionnaire uses special formatting features: please see the specific instructions below for each type of question.

#### Question Type: Yes/No and Short Answer

- Please click within the appropriate box to mark your answer for each yes/no question.
- If you wish to add comments to a yes/no question, or if elaboration is requested, you may click within the gray rectangle directly below the question text (next line, flush-left) to type your answer. The rectangle will expand to accommodate the length of your entry.
- by adding a paragraph return at the end of the question and typing your comments in the same cell as the question. Use such comments only when clarification is necessary.

#### Question Type: Select Choice(s), rank choices, etc.

- These begin with a prompt (e.g., “I am a member of the following groups:”) then ask you variously to “select one” or “select all that apply” or “rank from 1 highest to 4 lowest”). If you wish to elaborate, you may click within the gray rectangle directly below the question text (next line, flush-left) to add text.

#### Question Type: Essay

- Click within the gray rectangle directly below the question text (next line, flush-left) to type your answer. The rectangle will expand to accommodate the length of your entry. Please answer the questions at the length you deem sufficient. It is OK if your comments cause tables, etc., to shift pages.

### ***Saving and Naming Your Questionnaire***

Please follow the form detailed below exactly. Your questionnaire was downloaded to your computer as a Microsoft Word file (docx) with a generic name that identifies the office for which you are running. After you complete your questionnaire, but before submitting, you must save your questionnaire as a PDF file and give it a new name to which you will append your personal name and the election year as specified below.

#### General Form:

- If you were running for a suburban mayor’s office, your downloaded file (doc) name would be: Mayor\_SUB\_f
- You must save-as a PDF file (.pdf) and replace the “f” part of the downloaded file name with your last and first name and add the election year.
- Use capitals for the first letter of your last and first name and lowercase for the rest.

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### Specific Example:

- Suburban Mayor candidate Elizabeth Rias would rename the Mayor\_SUB\_f file to:  
Mayor\_SUB\_RiasElizabeth2019

*If you are familiar with file saving routines, you may skip the step-by-step instructions below.*

### Step-by-Step Instructions for saving as a PDF file and personalizing your questionnaire file name:

1. Open your completed questionnaire in your word processor.
2. From the FILE menu, select "Save a Copy" (or "Save As").
  - 2.1. In the dialogue box that appears, find the pull-down list that shows the file type. It will show .doc or .docx.
  - 2.2. Click on the small triangle within the file-type box and select the "PDF" (.pdf) option from the menu.
  - 2.3. BEFORE selecting the "save" or "export as" option (varies depending on your computer platform set-up), rename your file.
  - 2.4. You will see the generic questionnaire title in a fill-in box (e.g. Mayor\_SUB\_f) with the first word identifying the office for which you are a candidate and the second indicating the jurisdiction (in the example, Mayor, suburban) followed by an underscore and the letter "f."
  - 2.5. Click on the generic name field to highlight the name.
  - 2.6. Then, click just after the END of the generic title (so that the entire file title is no longer highlighted but the field is active).
  - 2.7. Backspace once to eliminate the "f."
  - 2.8. Type your last name then first name, using appropriate capitals and lower-case letters (no space necessary: e.g., JohnsonJuan).
  - 2.9. Add 2019 (the election year).
  - 2.10. **Your file name should look like this (but with your specific office and name):**  
Mayor\_SUB\_JohnsonJuan2019
3. BEFORE SELECTING "Save" look to be sure you are saving the file to the location you want (if you need to change the location, click on the file path and navigate to the location you wish to save the file (e.g., your desktop, a specific folder, etc.)
4. Make sure you remember this location: this is the location you must navigate to when you attach your file to an e-mail and submit to the IVI-IPO.

### Submitting Your Completed Questionnaire to the IVI-IPO

- Your properly named PDF file (see above) completed questionnaire should be attached to an e-mail and sent to: : [iviipopac@gmail.com](mailto:iviipopac@gmail.com).

***Please go to the next page to begin your questionnaire.***

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part II: Candidate Contact Information

### Part II: Candidate Contact Information

\*Answers to Part II questions with an asterisk\* will be redacted prior to public distribution.

1.	DATE:	12/20/2018
2.	NAME:	Jacob Ringer
3.	WARD:	43
4.	PARTY AFFILIATION:	Democrat
5.	VOTING ADDRESS*:	614 West Willow Street
6.	MAIN PERSONAL PHONE*:	██████████
7.	BUSINESS PHONE*:	312-544-9510
8.	CAMPAIGN PHONE	312-544-9510
9.	CAMPAIGN FAX:	
10.	PERSONAL EMAIL*:	Jacob@ringer4results.com
11.	CAMPAIGN ADDRESS:	2120 North Halsted Street
12.	CAMPAIGN WEBSITE	www.Ringer4Results.com
13.	CAMPAIGN MANAGER:	████████████████████
14.	CAMPAIGN MANAGER PHONE:	██████████
15.	CAMPAIGN MANAGER EMAIL:	████████████████████

**2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE**

**Part III: Candidate Background Information**

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# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part III: Candidate Background Information

<b>16.</b>	How many petition signatures were you required to file? 473
<b>17.</b>	How many petition signatures did you file? approx 1600. My petitions are NOT being challenged.
<b>18.</b>	Elective or appointive, public or party, offices previously held ( <i>including dates</i> ). None
<b>19.</b>	Other elective offices for which you have been a candidate. None
<b>20.</b>	What is your primary occupation? Currently Candidate for 43rd Ward alderman
<b>21.</b>	Briefly list your civic activities of the past ten years. I have served as the President of the Lincoln Park Zoo Auxiliary Board for the last two years and in that role, I also served as an ex officio trustee of the Lincoln Park Zoo. I also served on the Executive Committee of the Board of Directors for the Center for Economic Progress since 2014. This culminated in a merging of organizations this past year between the Center for Economic Progress and Ladder Up, which will now be one of the top ten largest earned income tax credit filer providers in the country. I also regularly attend neighborhood CAPS meetings for every beat in the 43rd ward and have been paying close attention to the Lincoln Yard's developments, community meetings, TIF, and North Branch framework meetings preceding it. In the past, I have served on the Night Ministry's Associate Board and worked with Rags of Honor. While, I am not yet a CPS parent, I've also attended multiple LSC meetings throughout the ward to understand the challenges.

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## Part III: Candidate Background Information

22.

What experience have you had which will be most helpful to you in the office you seek?

I am a longtime Chicago resident with deep roots in the Lincoln Park neighborhood. From the time I was old enough to walk, I understood that serving this community would be my life's work. As a kid, I went to community meetings with my parents, who taught me how to speak up and advocate for what I care about. As a teen, I volunteered for area programs that helped my severely disabled sister. Now as an adult, I seek to represent the people of this area in City Council.

I graduated as valedictorian of a private high school that helped me navigate my own learning differences. I received my undergraduate degree in finance from Tulane University. While there, I saw tragedy strike first-hand as Hurricane Katrina literally uprooted my school community. It was an education that accelerated my interest in serving others. I later completed my Master's degree in Finance from Tulane. As part of my commitment to serving others, I spent close to a year in Ghana, Myanmar and Indonesia working in schools and on community projects.

When I returned to Chicago after grad school, I knew my professional life must be rooted in helping make Chicago and our neighborhoods stronger. In 2011, I became the first chief of staff for the Chief Financial Officer of Chicago. Clearly, city finances are one of the most pressing problems for our city and I immersed myself in understanding the challenges and opportunities we face. I am proud when I hear Mayor Emanuel say that his greatest accomplishment in 8 years as Mayor was in strengthening our city finances.

Among the projects I worked on with the City's Finance team was municipal marketing. With innovative ideas, we helped deliver \$25 million of new revenues without raising taxes or cutting services and is on track to deliver more than \$200 million over 20 years. I also helped create the first Chicago Investors Conference, opening the City's books to the people that buy City bonds and providing transparency to our citizens. That idea has now become a market best practice, copied by cities around the nation. I participated in reworking the highly-disparaged parking meters contract, eliminating paid parking in our neighborhoods on Sundays and launching pay-by-cell. I also helped shine a spotlight on the unacceptable funding levels of our 4 pension funds.

After my time at the City, I went to work for a law firm, where I focused on consulting and strategy for companies ranging from start-ups and non-profits to Fortune 500 sized companies. I used my expertise to help clients with Chicago-based projects work with current Alderman and other stakeholders to guide them to make decisions more quickly and strategically. I then joined mHUB, Chicago's non-profit manufacturing incubator focused on creating jobs for Chicagoans and providing the conditions for physical product innovation to thrive. At this incubator, I was responsible for maintaining and recruiting a diverse membership and helping start-ups and others in the industry look at old problems in new ways. I left that position to focus full-time on the 43rd ward.

I have always volunteered in some capacity and after I moved back to Chicago I made an effort to get involved at the community level. I joined the Lincoln Park Auxiliary Board in 2012 and from 2016 to 2018, I served as President and am proud of the over \$500,000 raised while I was heading the organization. I served on the Executive Committee of the Center for Economic Progress from 2014 to 2018 helping over ten-thousand low-income clients get free assistance with income taxes and take advantage of the Earned Income Tax Credit.

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## Part III: Candidate Background Information

	<p>I am married to Dana Sodikoff Ringer, an entrepreneur that has worked to help reduce the burden of student loan debt, provide quality health care for low income residents and provide specialty transportation services for those needing health care.</p> <p>We have 2 sons, Leo (age 3) and Henry (age 1). Leo attends Chalkboard Pre-School, an organization that threatened to close after 40 years in the Lincoln Park neighborhood. I'm proud to have organized the Chalkboard parents to help keep this valuable resource open for generations to come.</p>
<b>23.</b>	<p>Please list any candidates have you supported in past elections and specify your role in each campaign.</p> <p>Mayor Rahm Emanuel - Deputy Voter File Manager Kim Foxx - Data and Targeting Consultant Pat Thompson - Staffer</p>
<b>24.</b>	<p>Which candidate, if any, are you supporting for Mayor?</p> <p>First, I want to state that I will not be accepting any contributions from mayoral candidates. I am not currently supporting any candidates for mayor. I look forward to hearing a vision for the city from all of them. I may make make a choice in the future.</p>
<b>25.</b>	<p>Please list all endorsements you have received.</p> <p>To date, I have received support of Secretary of State Jesse White, I am currently seeking organization endorsments</p>
<b>26.</b>	<p>Who are your top 5 contributors and how much has each contributed to your campaign?</p> <p>Jacob Ringer (loan): 90,000 Sue Rositano: 1200 Eight people at 1000</p>

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part III: Candidate Background Information

<p><b>27.</b></p>	<p>Please concisely state (a) why you feel you should be endorsed over the other candidate(s) and (b) what goals for the office you seek are most important to you personally?</p> <p>I understand the history and importance of independents in this ward. My father ran for this office as an independent in 1967 and lost in the runoff. This ward has the unique ability to lead on citywide issues. My priority is bringing back an independent voice for this ward.</p> <p>Crime is one of the top issues, if not the number one issue, that I hear about in every part of this ward. I think we need to rethink crime prevention in Chicago and have more police walking a beat so that they are part of our communities and able to proactively address crime while it's happening or even prevent it from happening in the first place.</p> <p>We also need to revitalize the Lincoln Park and Old Town neighborhoods and focus on growth and viability of small and local businesses. As a full-time alderman, I will be on the ground talking with businesses, communicating with other officials and starting a dialogue on how we can fill vacant storefronts and encourage commerce in our ward especially through appropriate economic development and infrastructure. I believe that infrastructure is the number one priority for the Lincoln Yards Development. I've been advocating for an east-west bridge at Armitage for several years now and, while I'm excited to see that in current plans, I believe that a stadium puts too much strain on current or even proposed infrastructure. I think that even limited office space would be a better use than a stadium that will strain the local infrastructure, but a better use would be additional parks. This is why I was the first, and I believe to date, only person to talk to the Chicago Park District about park plans in this area several months ago.</p> <p>I understand the city's finances in and out from my time working with the CFO of the City and will be a unifying voice in City Council, working with both new and current aldermen to explore new sources of revenue and creative solutions for more efficient government. My understanding of city finances and the challenges ahead will be invaluable to appropriately evaluate financial proposals. I have personally worked with many of the aldermen and government officials on legislation both in and around government and know how to communicate and reach consensus.</p> <p>I will be transparent and responsive, bringing back weekly ward night and open office hours to hear from businesses, developers and residents, and I will proactively communicate with ward residents when there are interruptions or modifications to city services.</p>
<p><b>28.</b></p>	<p>What is your campaign budget and (b) how much have you raised to date?</p> <p>We anticipate spending \$200,000, we have approximately \$115,000 in receipts</p>
<p><b>29.</b></p>	<p>How many paid staffers and (b) how many volunteers do you have on your campaign?</p> <p>We currently have two paid full-time staffers and over 20 dedicated volunteers.</p>

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

### Part IV: Issue Questions

#### City Council Reform and Ethics

Yes/No			
	YES	NO	
30.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Will you employ or have you employed staff, in your office who hold other public sector jobs concurrently?
31.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Are you in favor of procedures to ensure that privatization arrangements are not being used to move patronage workers outside of the scope of anti-patronage rules or protocols?
32.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you support an ordinance that bars city employees and elected and appointed officials from taking on any outside employment, or other responsibility for which they receive compensation, which conflicts with the city's interests?
33.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Will you employ or have you employed staff, in your office who have either outside employment or contracts with entities which do business with the City?
34.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote for an ordinance mandating that the City contest unemployment claims by former employees who were fired for cause?
35.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote for an ordinance forbidding the City to hire or contract the services of anyone previously fired for cause from the City or any other unit of government?
36.	<input type="checkbox"/>	<input type="checkbox"/>	Have you joined, or will you join the Progressive Reform Caucus? I will always vote in support of the best interests of the people of the 43rd ward.
37.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Do you support changing the state statute to return to filling aldermanic vacancies by special election, rather than Mayoral appointment?
38.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote for an ordinance requiring redistricting of the wards to be based on non-partisan criteria and not to benefit any specific individual or political party?
39.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Do you support a limit of two 4-year terms for Mayor?

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Yes/No			
	YES	NO	
40.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Will you or have you accepted campaign donations from people or businesses seeking zoning changes in your ward?

Select all that apply			
41.	<b>Do you support an ordinance banning contributions in any amount from:</b>		
41 a.	<input type="checkbox"/>	city vendors and contractors?	
41 b.	<input type="checkbox"/>	entities seeking licenses, permits or zoning changes? I don't believe it's good practice to accept donations from entities seeking permits, zoning changes etc., however, limits on campaign contributions mostly serve to protect incumbents. Self-imposing these limitations while incumbent candidates don't or won't only serves their fundraising advantage. Campaign contributions are a reality of running for office and until or unless we have public financing of elections, upstart campaigns will always be at a disadvantage.	
41 c.	<input checked="" type="checkbox"/>	registered lobbyists?	

Essay:	
42.	Should the Inspector General be authorized to independently initiate his or her own investigations of Alderman, in the absence of a complaint from someone outside of the Inspector General's office. Please explain your position. I support a fully funded Inspector General.
43.	Do you support public financing of municipal campaigns? Please explain your position. Yes, Absolutely. I don't believe it's good practice to accept donations from entities seeking permits, zoning changes etc., however, limits on campaign contributions mostly serve to protect incumbents. Self-imposing these limitations while incumbent candidates don't or won't only serves their fundraising advantage. Campaign contributions are a reality of running for office and until or unless we have public financing of elections, upstart campaigns will always be at a disadvantage. If everyone had the same resources we would be able to have fair comparisons of campaign positions based upon the merits of those positions.

## Revenue and Budget

Yes/No			
44.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Do you support a progressive City income tax for Chicago? I support a statewide progressive income tax. The governor-elect has talked about this being a priority of his and I support those efforts.

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Yes/No			
45.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you institute participatory budgeting to allow ward residents to vote on discretionary spending in your ward?
46.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Do you support creation of a public bank for Chicago? We need to find a way to finance City infrastructure projects that doesn't put more strain on homeowners already struggling under recent tax increases. A public bank with strong public oversight could be part of the solution by providing fair loans that would generate income for the city from proceeds. As long as there are strong mechanisms for transparency and public oversight written into any legislation enabling a public bank, I think it could be a good idea.
47.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Will you vote to hire independent analysts to conduct a forensic audit of past City spending? I believe we should look forward and grow. I do support funding the Independent Budget Office for the City of Chicago.

Choose One		
48.	<b>Should discretionary funds for ward services and infrastructure improvements be allocated:</b>	
48 a.	<input type="checkbox"/>	in equal amounts to each ward
48 b.	<input type="checkbox"/>	based on the size of each ward
48 c.	<input checked="" type="checkbox"/>	based on the needs of each ward
48 c.	<input type="checkbox"/>	Other-please specify

Select all that apply		
49.	<b>Will you vote for a budget ordinance which would require:</b>	
49 a.	<input checked="" type="checkbox"/>	public questioning of city department heads concerning their departments' specific budget requests?
49 b.	<input checked="" type="checkbox"/>	making budget copies available to the public 30 days in advance of hearings?
49 c.	<input checked="" type="checkbox"/>	restoring city-wide community group budget hearings several months prior to the publication of the budget, as were held under the Washington and Sawyer administrations?

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Essay	
50.	<p>What measures will you vote for to reform the city pension plan and ensure its solvency?</p> <p>I strongly believe that the State – which passes pension laws that Chicago taxpayers must fund – should be part of the solution. The City Council does not control the Illinois State Constitution or pension laws directly. However, under the current constitution, the Supreme Court has been clear and unequivocal in the right of City pensioners to receive their benefits. Until and unless that changes, pensions are a clear fiscal debt that the City of Chicago must pay for. The only way out of this problem is to bring in new revenue.</p> <p>I am a believer that we need to look at every possibility when it comes to new revenue streams including a casino, recreational marijuana, taxing retirement income, video gambling, municipal marketing and a commuter tax. One of my projects I spearheaded at the city was the creation of digital billboards on the expressway which will raise more than 200 million dollars over 20 years. My unique approach to problem-solving helped the city to find this new revenue stream without raising taxes, fines or fees. Including a casino, recreational marijuana, taxing retirement income video gambling, a commuter tax, and municipal marketing before we look at property taxes as a solution. I'd like to find more solutions like that before we look at property taxes as a last resort.</p> <p>I will not support pension obligation bonds which are false promises and not fiscally responsible. If the pension funds were to lose every cent of the pension obligation bond, tax payers of Chicago would still be on the hook to pay for these obligations. Furthermore, the claimed arbitrage play is based on a rate of return set by the pension funds that has decreased in recent years and could fall even lower, thus eliminating all savings.</p>
51.	<p>What additional revenue sources, if any, would you propose?</p> <p>I believe that small property owners and local businesses have been taxed enough. While I understand we need revenue to run the City of Chicago, I don't think that's the answer and I would only look to property taxes as a last resort. I worked on one of the only projects over the last decade that brought additional revenue to the city without raising fines, taxes, or fees for services. One of my projects I spearheaded at the city was the creation of digital billboards on the expressway which will raise more than 200 million dollars over 20 years. My unique approach to problem-solving helped the city to find this new revenue stream without raising taxes fines or fees. I'd like to find more solutions like that.</p> <p>When it comes to new revenue streams, I am a believer that we need to look at every possibility, including a casino, recreational marijuana, taxing retirement income, video gambling, a commuter tax, and municipal marketing before we look at property taxes as a solution.</p>

### Planning, Zoning, Economic Development, and Privatization

Yes/No			
52.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote to terminate a TIF if the objectives of the TIF plan have been accomplished before the 23-year period is ended?

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Yes/No			
53.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote to return unspent and uncommitted TIF funds on an annual basis to the various taxing bodies?
54.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Will you support a moratorium on creation of any new TIF districts until new funding sources are identified to replace the revenue diverted to the TIF?
55.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote to invest substantially more in job-training and the creation of transitional job programs in disadvantaged communities, including the formerly incarcerated, homeless, youth, and non-English speakers?
56.	<input type="checkbox"/>	<input type="checkbox"/>	Do you support the Fair Workweek Chicago Ordinance which would give employees greater control over their schedules? I am considering it.
57.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Do you support the Development for All Ordinance which would eliminate "in lieu of" fees and require developers to include 30% affordable units on site? Because we have such a shortage of housing at this point and "in lieu of" fees can fund more housing in other areas than it can here. Long term, we need to work on economic and racial segregation and this policy could be part of the answer.
58.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	"Will you support guarantees that some of the foreclosed properties saved through the Neighborhood Stabilization Program are made affordable to families at 40% and 60% of the Area Median Income?
59.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you support policies to ensure that there is an adequate supply of affordable family sized units available to families in the Section 8 program?
60.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Will you vote to privatize Chicago's water delivery system?
61.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Do you support privatization of Midway Airport? Because I do not believe there are any private partners that will come back and evaluate it for a third time.
62.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote for an ordinance requiring independent analysis and evaluation of any lease or outsourcing arrangement at least 30 days prior to any City Council vote.

Select all that apply:		
63.	<b>Do you support any of the following to be built in your ward?</b>	
63 a.	<input type="checkbox"/>	low income rental housing that is affordable to those at 15% to 30% of the Area Median Income?

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Select all that apply:

<b>63.</b>	<b>Do you support any of the following to be built in your ward?</b>	
<b>63 b.</b>	<input checked="" type="checkbox"/>	supportive housing for people overcoming addiction and other problems which contribute to homelessness?
<b>63 c.</b>	<input type="checkbox"/>	shelters for the homeless?

Choose one

<b>64.</b>	<b>Which standard should the City use to define affordable housing?</b>	
<b>64 a.</b>	<input type="checkbox"/>	Area Median Income of Chicago
<b>64 b.</b>	<input checked="" type="checkbox"/>	Area Median Income of the Community Area

Essay

<b>65.</b>	<p>Which city services or assets, if any, do you believe should be privatized and what is your criteria?</p> <p>The City has and will continue to have a broad range of contracts with vendors that could be called "privatization." For example, parking at the airports is managed by private parties. What has created the most egregious problems are when the rights to provide City services is literally sold to a private vendor and cash is used to offset budget crises. I believe my voice would help other aldermen evaluate these projects. As Chief of Staff to the CFO, I was deeply immersed in helping evaluate the privatization agreements for the parking meters, underground parking garages, digital network, and other contracts. We immediately posted activity reports and worked to help the public understand those contracts. Transparency is a strong disinfectant. I also help review the privatization of Midway Airport, which was considered in great detail and rejected. As part of that process, an oversight board including labor, City Council and independent community voices was tasked with reviewing every step of the process. That outside review board was also provided with its own, separate financial advisors and outside counsel. Every document was posted online for public consideration. Importantly, Chicagoans knew that the opportunity had been thoughtfully analyzed by City officials and reviewed by outside, independent experts. It represents a model for how all future contracts should be considered. I believe my experience will be of significant help to the Council.</p>
<b>66.</b>	<p>What criteria do you or will you use in determining whether or not to grant a zoning change or variance?</p> <p>Lincoln park has a unique history and character that must be preserved before any zoning changes should be considered. We should evaluate and respect surrounding zoning and listen to neighborhood organizations and other stakeholders. I do not believe in spot zoning.</p>
<b>67.</b>	<p>How do you propose to replace property tax revenue for CPS and other taxing bodies that is lost to TIF development?</p>

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Essay	
	Each TIF needs to be individually and continually evaluated. I believe we must manage TIFs thoughtfully and responsibly. They should only be used to spur growth, thereby creating revenue that would not have otherwise existed. All TIFs should expire upon completion of the project rather than on an arbitrary timescale. I support alternative revenue solutions including a casino, recreational marijuana, taxing retirement income video gambling, a commuter tax, and municipal marketing.

### Housing

Yes/No			
68.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you support guarantees that some of the foreclosed properties saved through the Neighborhood Stabilization Program are made affordable to families at 40% and 60% of Area Median Income?
69.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	If the General Assembly repeals the pre-emption of rent control consideration by local government, would you support some form of rent control for covered units of rental housing in Chicago? I support affordable housing as the solution to rising rents in Chicago.
70.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Do you support the Homes for All Ordinance which would establish an automatic approval process for affordable housing applications if not acted upon within 90 days?

### Schools

Yes/No			
71.	<input type="checkbox"/>	<input type="checkbox"/>	Will you support a city-wide lottery for enrollment in magnet schools?
72.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you support Local School Councils (LSCs) in maintaining full powers, and support them through adequate funding levels that provide training and support for LSCs to do their jobs?
73.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Will you support a moratorium on school closings until a detailed analysis of the impacts of shuffling children is completed, and a real plan to address the quality of education and safety for every child is in place? No because a moratorium does not provide enough flexibility.

Select all that apply	
74.	<b>Will you support an ordinance requiring every school to have a:</b>
74 a.	<input checked="" type="checkbox"/> full-time nurse? Yes, depending on the city's financial realities.

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Select all that apply		
<b>74.</b>	<b>Will you support an ordinance requiring every school to have a:</b>	
<b>74 b.</b>	<input checked="" type="checkbox"/>	full-time social worker? Yes, depending on the city's financial realities.
<b>74 c.</b>	<input checked="" type="checkbox"/>	full-time librarian? Yes, depending on the city's financial realities.

Choose one		
<b>75.</b>	<b>Which of the following options for choosing the School Board do you support?</b>	
<b>75 a.</b>	<input type="checkbox"/>	Popular Election
<b>75 b.</b>	<input type="checkbox"/>	Mayoral appointment from nominations made by community representatives
<b>75 c.</b>	<input type="checkbox"/>	Maintaining the current system of Mayoral appointment
<b>75 d.</b>	<input checked="" type="checkbox"/>	A mix of elected and appointed members

### Environment

Yes/No			
<b>76.</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you oppose disposal of contaminated dredging sediment from the Cal-Sag Channel within Chicago city limits?
<b>77.</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you consult with neighborhood residents before approving permits that could affect air or water quality?

### Parks

Yes/No			
<b>78.</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Do you support park prioritization of land acquisition and capital improvements first to those neighborhoods which are underserved by existing facilities?
<b>79.</b>	<input type="checkbox"/>	<input type="checkbox"/>	Do you support election of the Chicago Park District Board? I support a mix of elected and appointed members

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

### Transportation

Yes/No			
80.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote to increase the City subsidy to the CTA?

Rank from 1 <sup>st</sup> to last preference (1, first – 4, last)		
81.	<b>Please indicate which CTA expansion plans, if any, you support and rank them in order of priority.</b>	
81 a.	<input checked="" type="checkbox"/>	Red Line south to 130th Street First
81 b.	<input checked="" type="checkbox"/>	Orange Line to Ford City Mall Third
81 c.	<input checked="" type="checkbox"/>	Downtown-O'Hare Express Fourth
81 d.	<input checked="" type="checkbox"/>	Other – please specify Second: A circle line connecting the outer spokes of CTA so residents don't have to transfer in the loop.

### Criminal Justice

Yes/No:			
82.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Do you support re-allocating police services from low-crime to high-crime neighborhoods? We need more police and better training. I believe we need true community policing with a data-driven approach.
83.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you vote for more funding for alternative crime prevention programs such as Cease Fire?
84.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Will you support an ordinance codifying the provisions of the Consent Decree regarding the duties and accountability of school resource officers? I support an ordinance codifying the provisions of the consent decree into law. I believe that the majority of police officers are hardworking and fair and have nothing to fear from improved training and oversight. This policy supports those officers and their relationship with the communities they serve by restoring the public trust and removing the bad apples that undermine or abuse that relationship.
85.	<input type="checkbox"/>	<input type="checkbox"/>	Do you support the proposed Civilian Police Accountability Council (CPAC) Ordinance? I support an ordinance codifying the provisions of the consent decree into law. I believe that the majority of police officers are hardworking and fair and have nothing to fear from improved training and oversight. This policy supports those officers and their relationship with the communities they

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Yes/No:			
			serve by restoring the public trust and removing the bad apples that undermine or abuse that relationship.

Essay	
<b>86.</b>	<p>Please discuss 911 service in your ward: are there inequities, is response time adequate. If so, how the service be improved.</p> <p>There is always room for improvement of response time. I've heard anecdotes of inadequate response times for petty crime, but I think residents of our ward generally believe that the police are always there when you need them. Overall, I think response times are adequate but we need more dedicated police presence and true community policing to prevent crimes.</p> <p>There's a major disconnect between our police and the community they serve. Simply put, we need more police walking a beat and playing a bigger role in our community. Beat cops know when something is out of place and are in a better position to respond to crimes while they are happening and, more importantly, prevent it from happening in the first place.</p>

## Civil Rights

Yes/No:			
<b>87.</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Do you support affirmative action based on race, gender and sexual orientation in establishing criteria for hiring and promoting public employees?
<b>88.</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Do you support affirmative action as a criteria in letting city contracts?
<b>89.</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<p>Do you favor restructuring the wage scale of city employees to institute gender-equal pay for jobs of comparable worth?</p> <p>I also support ordinances requiring paid sick leave and parental leave and an equal pay ordinance. The only way to stop payment inequality is to continuously evaluate our public policies to ensure that they are working. This is why I support having a standard 18 month to three-year review of salaries and benefits based on gender with a plan to correct inequities.</p>

## Aldermanic Priorities

Essay	
<b>90.</b>	<p>What are your top priorities for the Ward?</p> <p>Crime is one of the top issues, if not the number one issue, that I hear about in every part of this ward. I think we need to rethink crime prevention in Chicago and have more police walking a beat so that they are part of our communities and able to proactively address crime while it's happening or even prevent it from happening in the first place.</p>

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Essay	
	<p>We also need to revitalize the Lincoln Park and Old Town neighborhoods and focus on growth and viability of small and local businesses. As a full-time alderman, I will be on the ground talking with businesses, communicating with other officials and starting a dialogue on how we can fill vacant storefronts and encourage commerce in our ward especially through appropriate economic development and infrastructure. I believe that infrastructure is the number one priority for the Lincoln Yards Development. I've been advocating for an east-west bridge at Armitage for several years now and, while I'm excited to see that in current plans, I believe that a stadium puts too much strain on current or even proposed infrastructure. I think that even limited office space would be a better use than a stadium that will strain the local infrastructure, but a better use would be additional green space. This is why I was the first, and I believe to date, only person to talk to the Chicago Park District about park plans in this area several months ago.</p> <p>I understand the city's finances in and out from my time working with the CFO of the City and will be a unifying voice in City Council, working with both new and current aldermen to explore new sources of revenue and creative solutions for more efficient government. My understanding of city finances and the challenges ahead will be invaluable to appropriately evaluate financial proposals. I have personally worked with many of the aldermen and government officials on legislation both in and around government and know how to communicate and reach consensus.</p> <p>I will be transparent and responsive, bringing back weekly ward night and open office hours to hear from businesses, developers and residents, and I will proactively communicate with ward residents when there are interruptions or modifications to city services.</p>
91.	<p>What is your long-range plan for development of the ward?</p> <p>I believe that the history and culture of our neighborhood is what makes Lincoln Park great. As we continue to grow, I would like to make sure that we protect our longtime residents and unique architectural history while transforming into a modern neighborhood destination. I would like to see small business and shopping return to our community, have five year plans in place to provide enough seats for the high quality education that our ward has to offer, work with CTA and the Department of Transportation to improve congestion and provide better transportation alternatives, and improve the safety of our streets so that this is a ward where people feel safe to walk alone at night again.</p> <p>We also need to revitalize the Lincoln Park and Old Town neighborhoods and focus on growth and viability of small and local businesses. As a full-time alderman, I will be on the ground talking with businesses, communicating with other officials and starting a dialogue on how we can fill vacant storefronts and encourage commerce in our ward especially through appropriate economic development and infrastructure. I believe that infrastructure is the number one priority for the Lincoln Yards Development. I've been advocating for an east-west bridge at Armitage for several years now and, while I'm excited to see that in current plans, I believe that a stadium puts too much strain on current or even proposed infrastructure. I think that even</p>

# 2019 IVI-IPO CHICAGO ALDERMAN QUESTIONNAIRE

## Part IV: Issue Questions

Essay	
	limited office space would be a better use than a stadium that will strain the local infrastructure, but a better use would be additional parks. This is why I was the first, and I believe to date, only person to talk to the Chicago Park District about park plans in this area several months ago.
92.	<p>How will you involve ward residents in planning? I will bring back weekly ward night and open office hours and be open to hearing from stakeholders and community members so that decisions and policies reflect the voice of 43rd ward residents. Lincoln Park is lucky to already have seven active neighborhood associations. I would look to making those neighborhood associations partners in creating responsible zoning decisions. I also pledge to have meetings in each community affected by proposals.</p> <p>I am committed to bringing participatory budgeting to the 43<sup>rd</sup> ward, giving every ward resident over the age of 16 the ability to decide how to spend so-called aldermanic "menu money", the over \$1.3 million annually earmarked for each alderman to spend on infrastructure improvements in the ward. To my knowledge, I am the only 43<sup>rd</sup> ward candidate who has attended or had campaign staff attend the introduction to participatory budgeting hosted by PB Chicago and the Great Cities institute because, rather than assuming I know best, I want to turn that power over to the residents of the ward.</p>
93.	<p>How will you work with community groups and residents on City matters? As we are seeing with the Lincoln Yards development we have many active community groups in this area but too few of our residents know about the advantages of joining these associations and how to participate in these processes. This is why I will look to hold processes like participatory budgeting that are open to all. I will also actively encourage community group representatives and individual constituents to participate in the legislative process through attending hearings etc and, most importantly, I will proactively reach out to report back to the community on city matters. I will not wait until there is positive news, I will just share the news.</p>
94.	<p>Do you intend to hold employment other than alderman? If so, what employment do you intend to hold and how will you divide your time between your aldermanic duties and your other occupation (please note the minimum hours per week you will spend performing your aldermanic duties)? I will be a full-time alderman. I have no intention of holding other employment.</p>
95.	<p>Please describe your service office staffing plan, including the number of staff, full and part time, how you will pay for them, and the number of hours per week that your service office will be open. I will institute a ward night every Monday night and likely once a week in the morning at a rotating location. I plan to set up a separate committee to support the 43<sup>rd</sup> ward that cannot be used for political purposes in order to supplement the three staff allotted to most new aldermen. My goal is have a ward office open 50 hours per week with three full time staffers and three part time employees.</p>

***Thank you for your participation!***